



**Capital Markets
Day 2024**

Technology and Manufacturing

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Agenda

1 Introduction

2 Manufacturing strategy

3 Technology strategy

4 Manufacturing reshaping

5 Takeaways



ST technology and manufacturing strategy is a key business enabler

In-house manufacturing complemented by partnerships

- Agile and competitive footprint
- Reliable supply chain for our customers
- Product differentiation through proprietary technologies

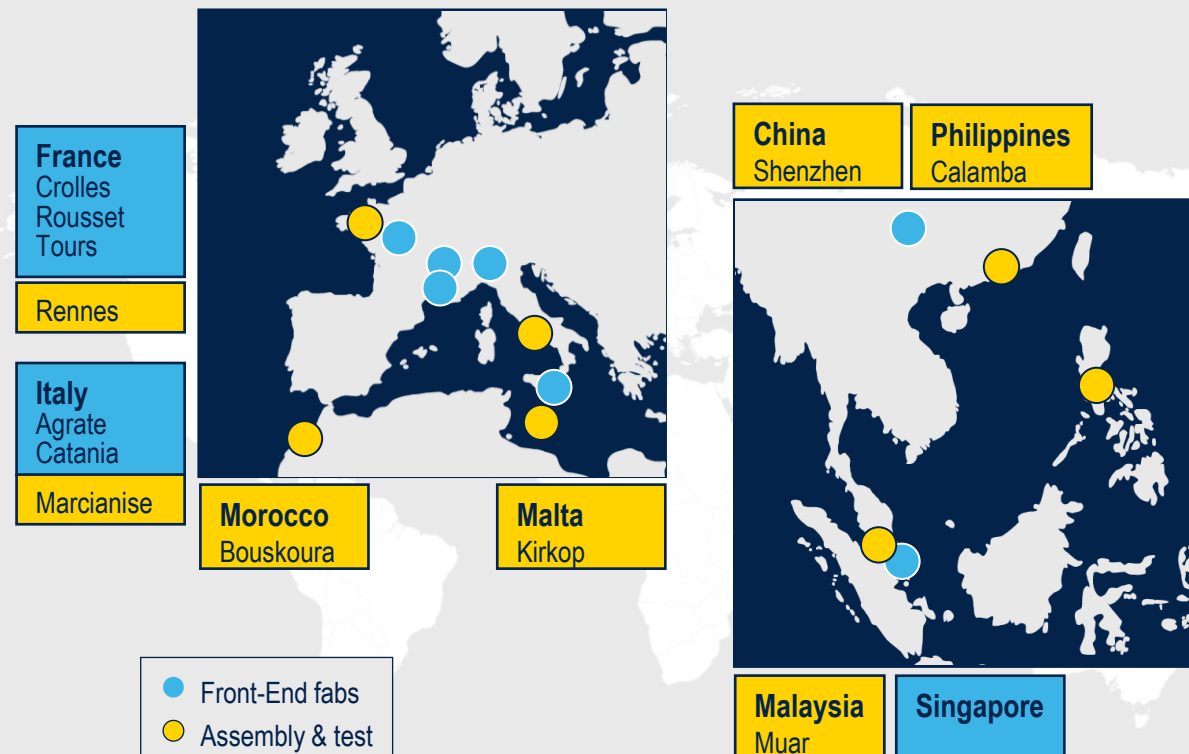


Manufacturing roadmap

- Accelerating silicon capacity transition from 200 mm to 300 mm
- Test consolidation in two hubs
- Silicon Carbide – transition to 200 mm in Catania with fully vertically integrated operations and JV in China
- China-for-China supply chain



ST in-house manufacturing



High-volume manufacturing hubs

Front-end high-volume manufacturing hubs



Agrate (Italy)
300 mm Mixed Signal



Catania (Italy)
200 mm SiC (Vertical integrated)



Crolles (France)
300 mm Digital



Sanan JV (China)
200 mm SiC (Front-end)

Back-end high-volume manufacturing hubs



Muar (Malaysia)
Advanced leadframe
& Panel Level Package assembly



Shenzhen (China)
China-for-China, Power Packages
(Modules, discretés and KGD)



Kirkop (Malta)
Full industry 4.0, Advanced BGAs
and leadframe / laminate packaging

Manufacturing & technology Competence centres

Front-end competence centres

Agrate	Front-end process development for advanced BCD and analog
Catania	Front-end process development for power technologies
Crolles	Front-end process development for digital, RF mixed signal, and imaging
Singapore	Technology hub for Silicon carbide
Tours	GaN Power MOSFET first of a kind

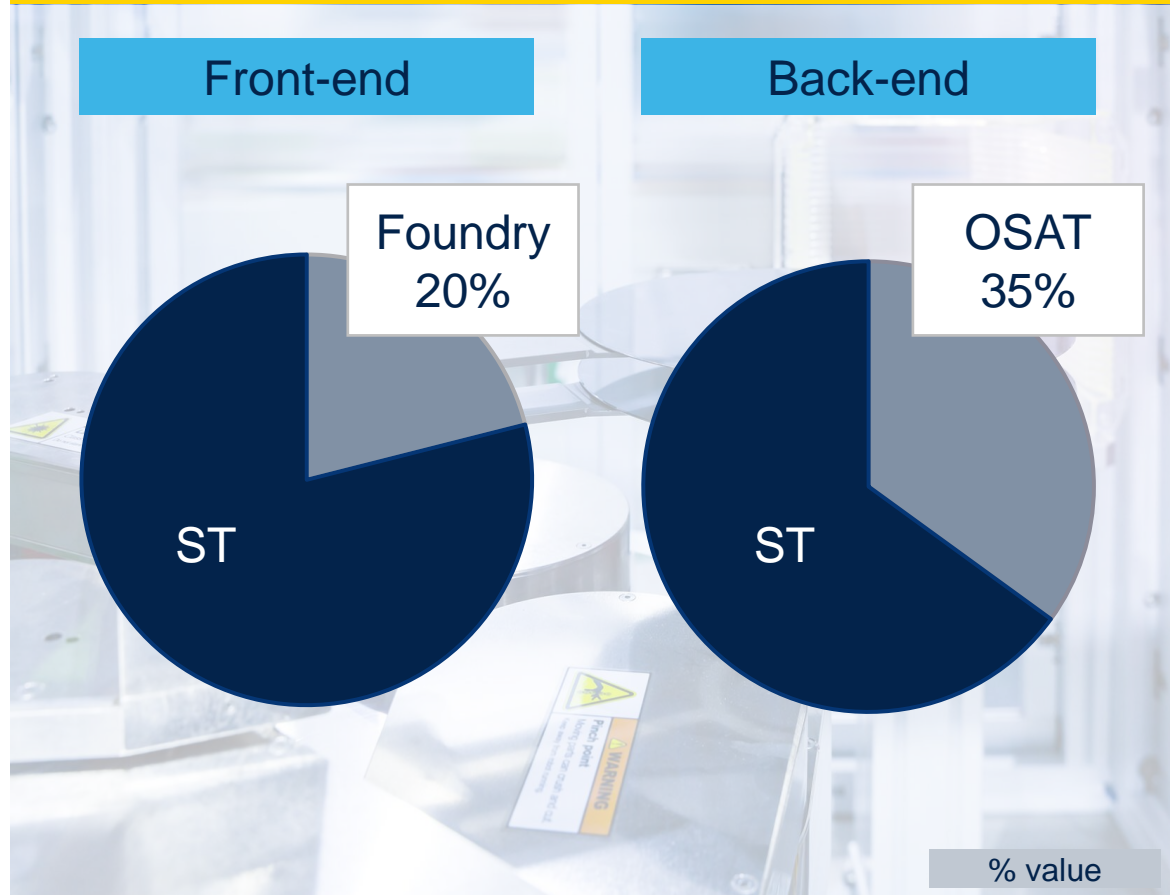
Back-end competence centres

Agrate Grenoble Shenzhen Singapore	Assembly R&D
Grenoble	Testing R&D
Rennes	High reliability space & defence (assembly and test)
Shenzhen	Assembly and test R&D for power discrete Technology scouting centre for China-for-China supply chain



Strategic manufacturing partnerships

Model



Collaboration model

Collaboration with **leading foundries and OSATs** enables access to selected advanced technologies and geographical locations, complementing our portfolio and internal footprint

Front-end

TSMC: Leading-edge FinFET

Samsung Foundries FD-SOI ecosystem

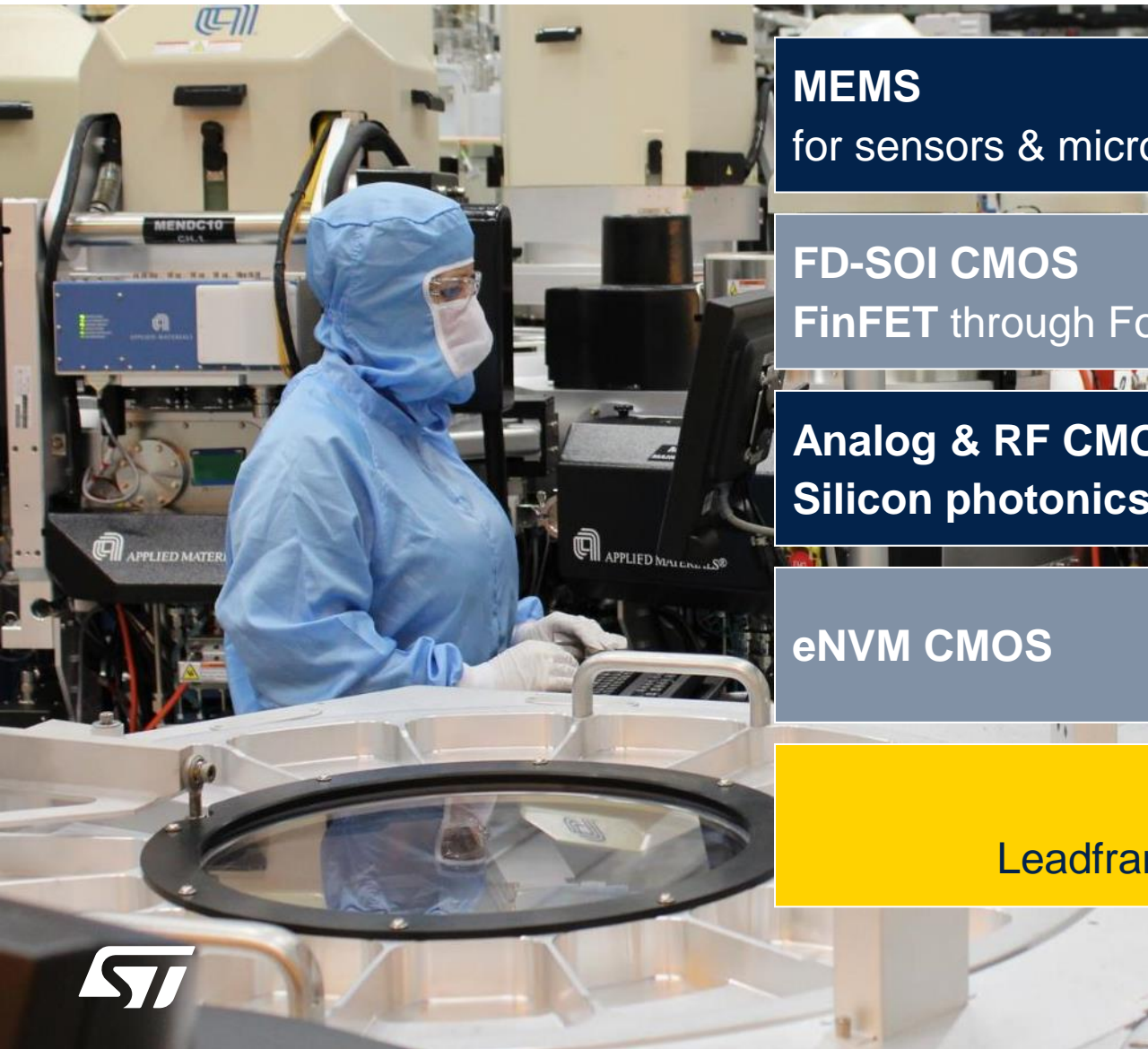
Chinese Foundries: China-for-China business

Back-end (Assembly & Test)

OSAT: Advanced BGA & WLCSP packages

Chinese OSATs: complement Shenzhen on China-for-China business

Differentiated technologies are our foundation



MEMS
for sensors & micro-actuators

Smart Power: BCD
(Bipolar - CMOS - Power DMOS)

FD-SOI CMOS
FinFET through Foundry

Discrete, Power MOSFET, IGBT
Silicon Carbide, Gallium Nitride

Analog & RF CMOS
Silicon photonics

Vertical Intelligent Power

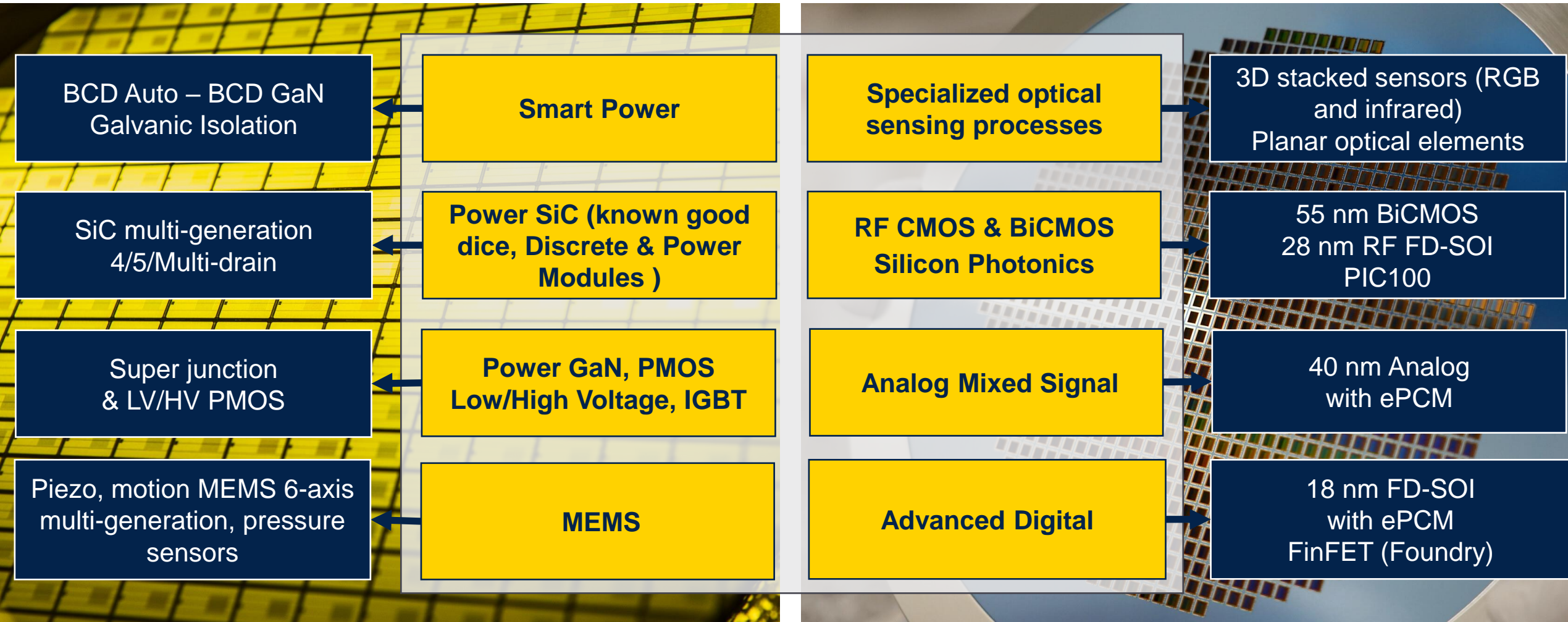
eNVM CMOS

Optical sensing solutions

Packaging technologies

Leadframe – Laminate – Sensor module – wafer level

Our proprietary front-end technologies enable product differentiation



Packaging technology roadmap

Power ↑

Power module

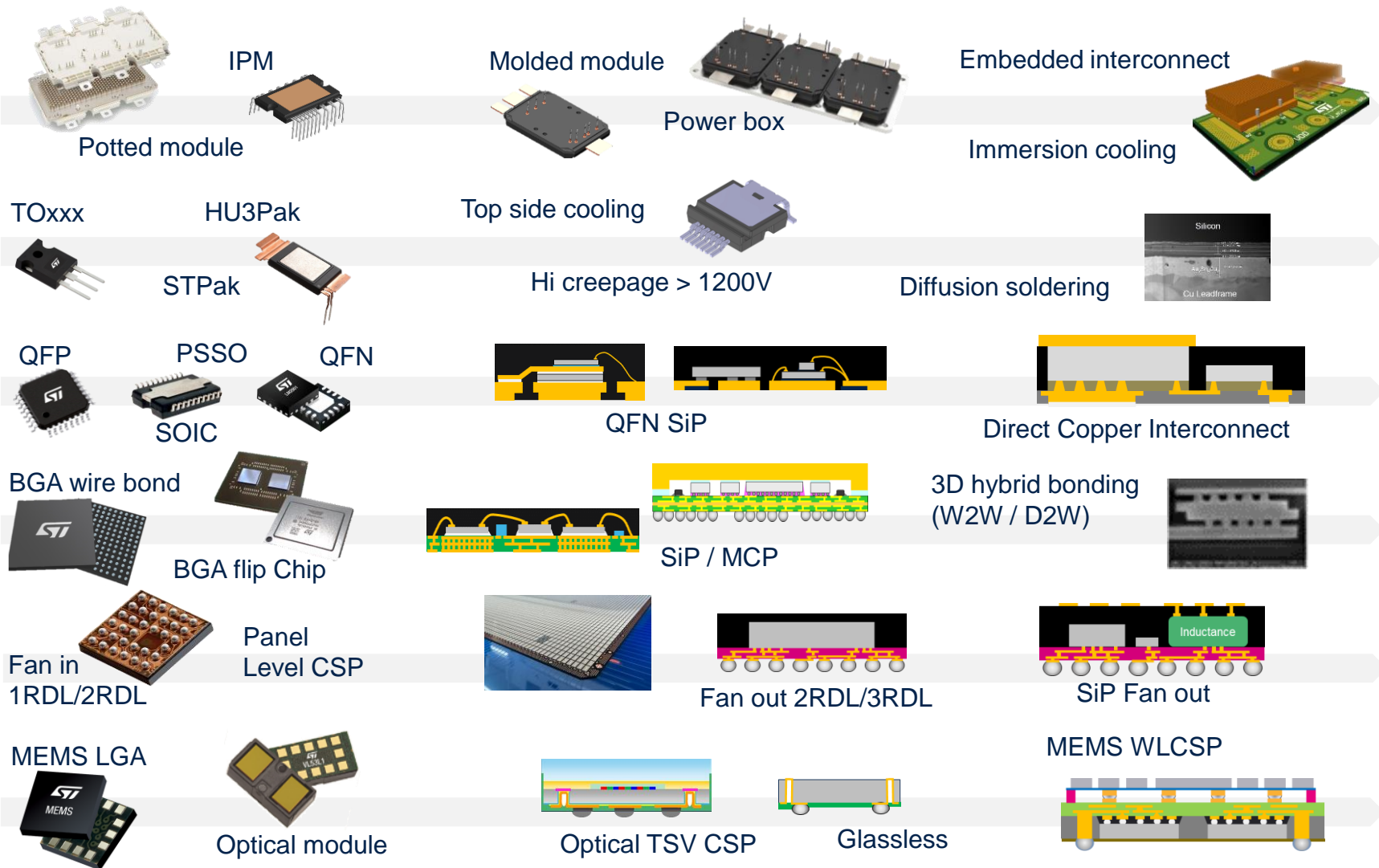
Power discrete

Leadframe package

Laminate package

Chip Size Package (CSP)

Sensor packaging



Power density
Reliability
Cooling efficiency

Heterogenous integration

Towards Chiplet

Interconnect density

Miniaturization Accuracy

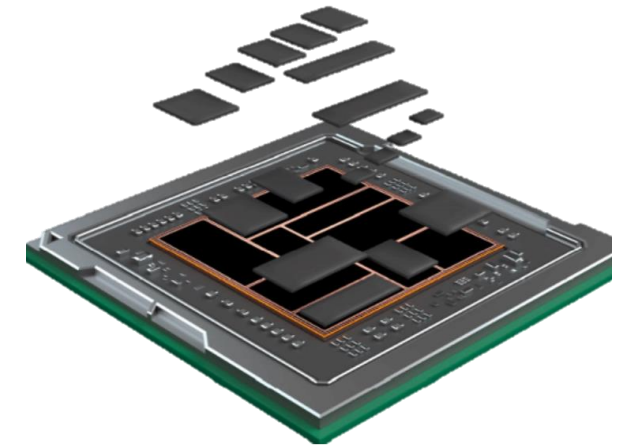
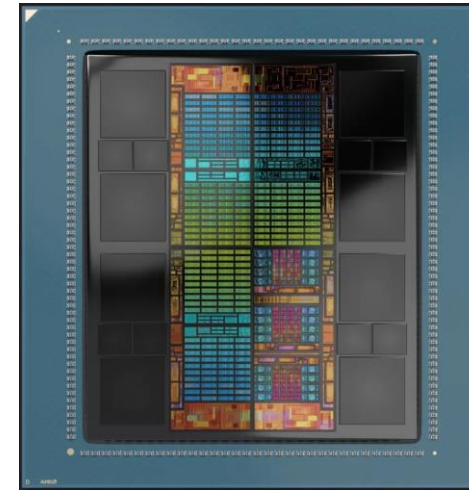
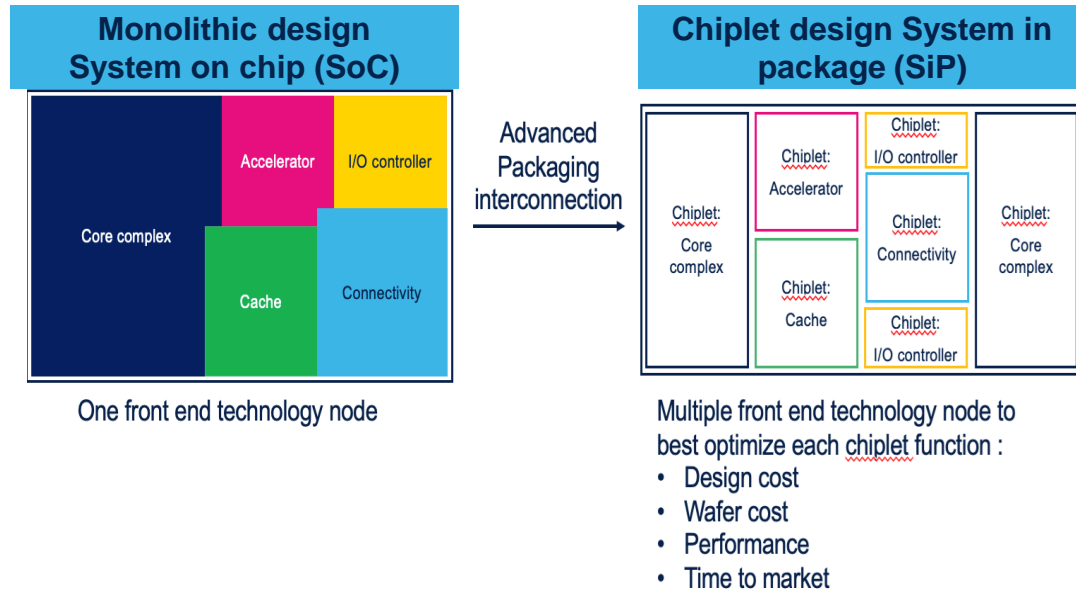
Established

Industrialization

Scouting



Chiplet: a new scalable, innovative, efficient way to approach integration



Chiplet enablers

Chip modular design maximizing technology performance and lowering cost

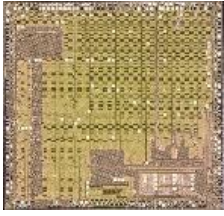
Heterogeneous integration: Fan-In/Fan-Out, Direct Copper Interconnection (DCI), high reliability & performance

Panel Level Package (PLP) Technology utilizing front-end, back-end substrates capabilities

Status and planning

Strategic initiative: dedicated R&D center to cover device architecture design, design and design kit for chips, substrates and interconnections, pilot line on PLP Gen2

Pilot line: 1,300 sqm clean room, front-end fab facilities, advanced test lab, 500-panel/month capacity opening by 2026



18 nm FD-SOI Phase Change Memory (PCM) Technology breakthrough for MCUs

Competitive advantages

Outstanding energy efficiency through FD-SOI body biasing capability
Robust embedded non-volatile memory (eNVM) qualified in automotive
Advanced analog performance for mixed signal and RF design

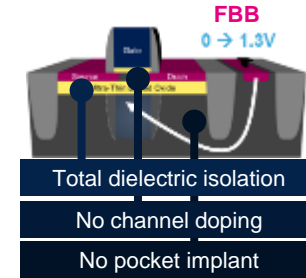
Cost efficiency

Highest digital & SRAM density of any planar technology (competition on 22 nm)
Smallest eNVM cell on the market (half the size vs 22 nm)
Lower structural cost than FinFET solutions

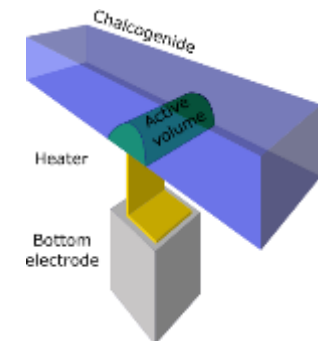
Resilient supply chain

Dual source with Samsung Foundry, Korea
and ST Crolles, France

SAMSUNG



FD-SOI



PCM

Panel level packaging in volume production in ST today

A first of a kind

Panel mold



Plating process



Producing 4+ million units per day in internal manufacturing line - First line in the world

Full lights-out manufacturing



Lithography



Strategic manufacturing programs update

Leveraging 300 mm investments

Crolles



High-volume manufacturing for advanced CMOS nodes and optical products. Capacity up to 20 kwpw*

Leveraging Silicon Carbide investments

Catania



Fully vertically integrated high-volume 200 mm campus
Capacity up to 15 kwpw*

Agrate



High-volume manufacturing for digital, advanced BCD
Capacity up to 9 kwpw*

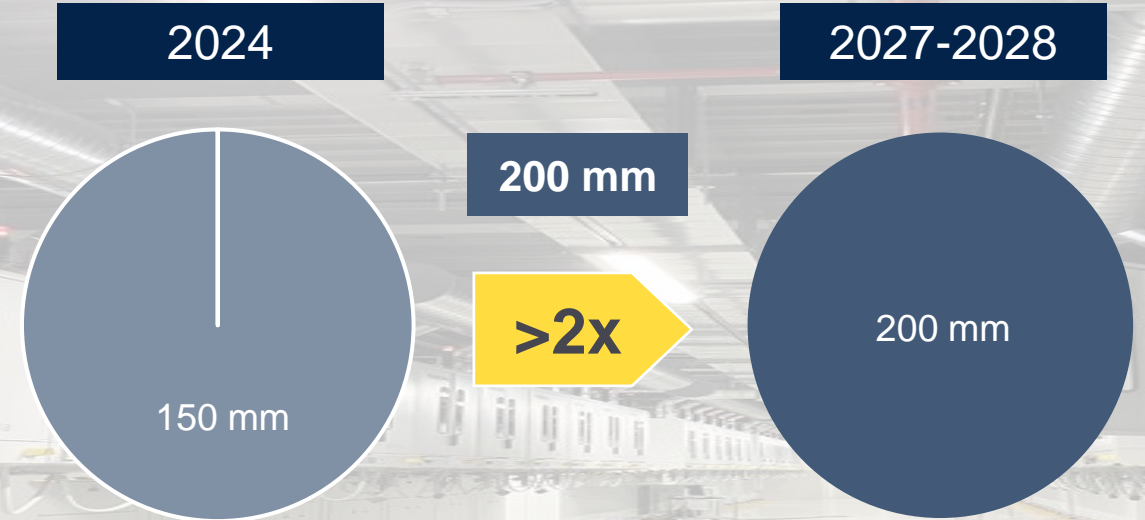
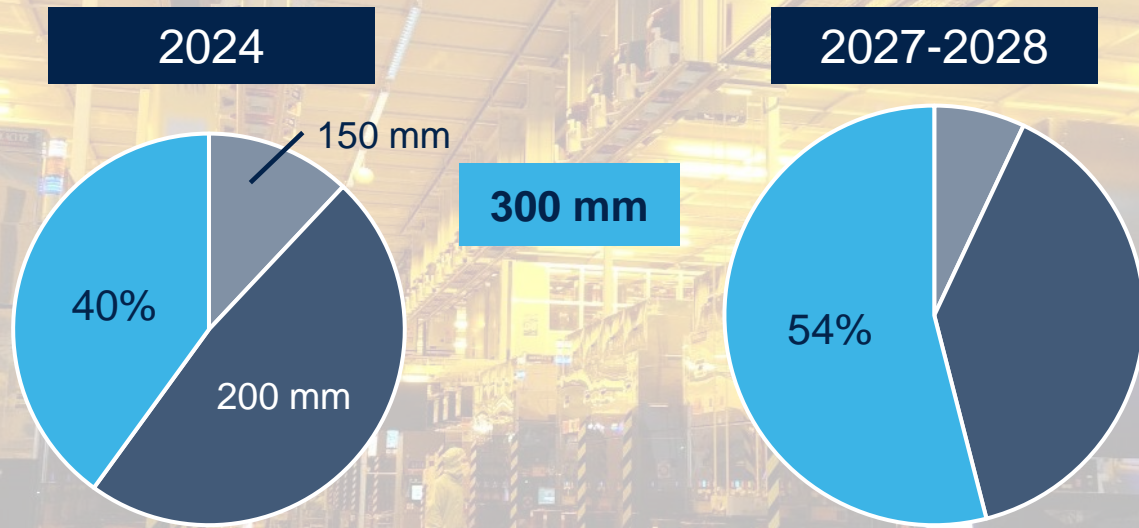
Chongqing (Sanan JV)



High-volume front-end 200 mm manufacturing SiC devices
Capacity up to 5 kwpw in phase 1, 10 kwpw in phase 2*

* **kwpw**: kilo wafers per week at full build out. Capacity tailored to market demand

Manufacturing reshaping



200 mm wafer size equivalent normalized at 25 mask level

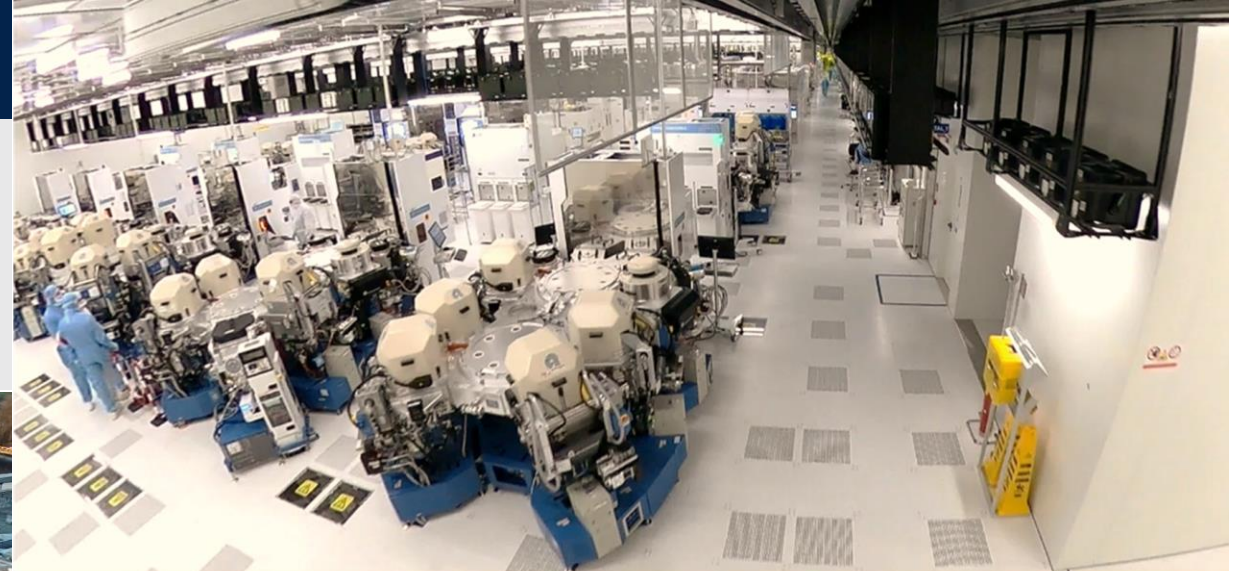
Agrate 300 mm fab evolution

Status and planning

Line **fully qualified**, move to production

Capacity growth **tailored to demand**

Advanced **BCD, HCMOS** for personal electronics, automotive



300 mm competence centre synergy

Seamless interoperability

Twin fabs Agrate and Crolles 300 mm

Roadmaps

Analog mixed signal, smart power (Advanced BCD), HCMOS and VIPower

Crolles 300 mm fab evolution

Status and planning

State-of-the-art production line with modular facilities and capacity approach

20% capacity output increase by H2 2026

Advanced device technology for imaging

Integration of 18 nm FD-SOI with ePCM technology for automotive, industrial, and consumer electronics



300 mm competence center synergy

Seamless interoperability

Twin fabs Agrate and Crolles 300 mm

Roadmaps

Digital, eNVM, Imaging technologies

SiC manufacturing ecosystem

ST SiC leadership leverages a multi-site manufacturing network

Catania



Shenzhen



SiC raw substrate supply mainly from Catania and Sanan

Wafer processing in Catania, in Chongqing JV, Singapore Technology Hub

Testing and assembly in Catania and in Shenzhen expanded campus

Ingot and wafering R&D in Norrkoping

Front-end process R&D in Catania SiC Campus

Back-end process R&D in Shenzhen Campus

First of a kind for mass production of 200 mm SiC devices



Fully vertically integrated: ingot growth, wafering, epitaxial growth, front-end wafer fabrication, test, packaging, KGD, module assembly

Scale and synergies enabling innovation in high-volume manufacturing capacity, leveraging full automated robotization. WIP, tools and process management - powered by AI - secure **efficiency and quality**

Process flow on **SiC MonoSiC** and thin **MonoSiC over Poly SiC**



Architect's rendering of complete campus

Catania SiC Campus

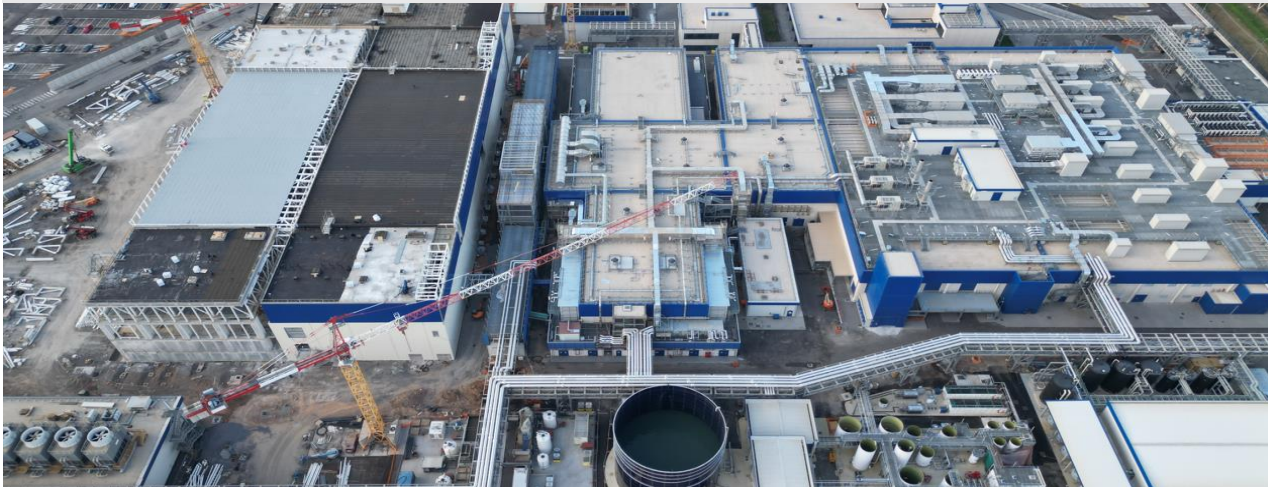
Progressing for start of production in 2025

Status and planning

Q4 2024: **200 mm SiC line qualified** (mini-line)

High-volume manufacturing tools installation in progress,
production start by Q4 2025

Designed for an **extensive use of robots**, AI-based manufacturing processes, machine learning for predictive reliability and qualification



Catania – Singapore synergy

Singapore Technology hub

To drive SiC 150 to 200 mm conversion

To support ST - Sanan JV

China-for-China operating model to support domestic China growth

Operate locally to support fast-changing and highly-competitive China market

Fully localized, scalable integrated device manufacturing

Front-end manufacturing for Silicon Carbide with ST-Sanan JV

Captive capacity corridor in partnership with HHGrace on 40 nm, OFT, BCD/IGBT

Back-end manufacturing extended Shenzhen Campus (Manufacturing assembly & test, R&D assembly & test, world-class failure analysis and reliability labs).

Application center in Shanghai

Cost-effective & resilient supply chain

Selective use of local equipment vendors, predominant use of local materials vendors to minimize possible geopolitical constraints

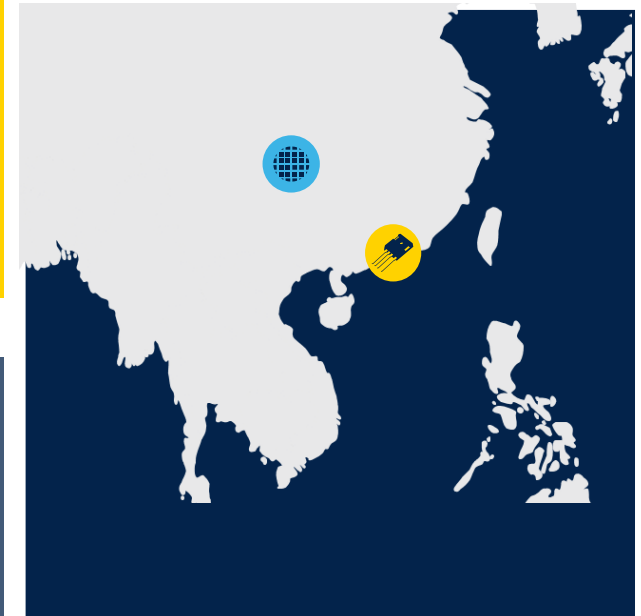
Shenzhen

Back-end assembly & test



Chongqing

SiC Front-end manufacturing



OFT: Oxide Filled Trench

Manufacturing and technology – Takeaways

Accelerating the reshaping of our silicon manufacturing footprint

Focus on Crolles and Agrate 300 mm high-volume manufacturing fabs

Rebalance 200 mm capacity

Concentrate 150 mm silicon based legacy products in Singapore

Silicon carbide manufacturing ecosystem

200 mm: Migration to mega-fab in Catania, Front-end in Chongqing (China).

200 mm: Technology hub in Singapore

Assembly and test hub for SiC in Shenzhen

China-for-China

Support China with localized scalable manufacturing networks, world-class failure analysis and reliability labs. Application centers

State-of-the art technologies

BCD-VIpower, Power, MEMS and Imaging, HCMOS BiCMOS, eNVM and digital

Extended assembly and testing roadmap

Develop multi-technology integration through chiplet architecture



Our technology starts with You



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